NATIONAL DEVELOPMENT PLANNING PRACTICES IN MALAYSIA

Presented By:
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Implementation Coordination Unit
Of the Prime Minister’s Department
Malaysia at a Glance

A Federation of **13 States** and 1 Federal Territory

Land area of 329,847 km²

Population of 30.5 million (2015):
- Malay 55.1%
- Chinese 23.7%
- Indian 7.2%
- Others 14.0%

Economic Stats:
- GDP Growth 6.0% (2014)
- Per Capita Income USD10,796 (2014)
## MALAYSIA NATIONAL DEVELOPMENT EFFORT

### THE FRAMEWORK

<table>
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<tr>
<th>LONG TERM PLAN</th>
<th>NEW ECONOMIC POLICY</th>
<th>NATIONAL DEVELOPMENT POLICY</th>
<th>NATIONAL VISION POLICY</th>
<th>NEW ECONOMIC MODEL</th>
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<tr>
<td>1971-1990</td>
<td>Growth With Equity And Fostering National Unity</td>
<td>Accelerating Poverty Eradication And Reducing Social And Economic Imbalance</td>
<td>2001-2010</td>
<td>Resilient And Competitive Nation</td>
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**SHORT TERM PLAN: ANNUAL BUDGETS**

**MP:** Malaysia Plan
THE JOURNEY

1956-1960
Poverty Rate – x%
GDP – 7.6%
Per-capita Income – USD300

1960-1970
Poverty Rate – 49.3%
GDP – 5.99%
Per-capita Income – USD335

1970
Poverty Rate – 49.3%
GDP – 5.99%
Per-capita Income – USD335

1970-1980
Poverty Rate – 37.4%
GDP – 7.44%
Per-capita Income – USD1,836

1980
Poverty Rate – 37.4%
GDP – 7.44%
GNI Per-capita – USD1,836

1980-1990
Poverty Rate – 8.5%
GDP – 9.01%
GNI Per-capita – USD2,514

1990
Poverty Rate – 16.5%
GDP – 9.01%
GNI Per-capita – USD2,514

1990-2000
Poverty Rate – 8.5%
GDP – 8.86%
GNI Per-capita – USD3,836

2000
Poverty Rate – 8.5%
GDP – 8.86%
GNI Per-capita – USD3,836

2000-2010
Poverty Rate – 2.7%
GDP – 9.83%
GNI Per-capita – USD4,438

2010
Poverty Rate – 3.8%
GDP – 7.43%
GNI Per-capita – USD8,465

2010-2020
Poverty Rate – 0.6%
GDP – 6.03%
GNI Per-capita – USD10,796

2020
Poverty Rate – 0.6%
GDP – 6.03%
GNI Per-capita – USD15,000

VISION 2020

New Economic Model
(10th – 11th MP)

National Vision Policy
(8th – 9th MP)

National Development Policy
(6th – 7th MP)

1st Malaya Plan

MALAYSIA NATIONAL DEVELOPMENT EFFORT
VISION 2020

1. Establish a united Malaysian nation with a sense of common and shared destiny

2. Develop Malaysian Society with faith and confidence in itself

3. Foster and develop a mature democratic society

4. Establish a fully moral and ethical society

5. Establish a matured liberal and tolerant society

6. Establish a scientific and progressive society

7. Establish a fully caring society and a caring culture

8. Ensure an economically just society

9. Establish a prosperous society, with an economy that is fully competitive, dynamic, robust & resilient
MALAYSIA NATIONAL DEVELOPMENT EFFORT

10th MALAYSIA PLAN
The Prime Minister’s Vision - Transforming Malaysia

1Malaysia – People First, Performance Now
Preservation and Enhancement of Unity in Diversity

Government Transformation Plan (GTP)
Effective Delivery of Government Services

Economic Transformation Programme (ETP)
New Economic Model
A High Income, Inclusive And Sustainable Nation

10th & 11th Malaysia Plan Roll-Out
Macroeconomic growth targets & expenditure allocation
Implementation of Government’s Development Programmes
A deliberate, comprehensive time specific effort, initiated and sustained by the central government for the purpose of creating and maintaining conditions that will accelerate economic growth and social development in the country.

Carry into effect planned policies that are translated into programs and projects.

Systematic assessments addressing results of public policies, organizations, projects or programs that emphasize reliability and usefulness of findings to improve information and reduce uncertainty.
MANAGEMENT CYCLE IN NATIONAL DEVELOPMENT

Process Flow / Result Chain

PLANNING
- Policy

IMPLEMENTATION
- Input
- Activities
- Output

EVALUATION
- Outcome
- Impact

Feedback to Planning

Process Flow / Result Chain

- Feedback to Planning
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

PLAYERS
• Federal
• Ministries
• State
• District

SYSTEM
• Project Monitoring System (SPPII)

PROGRAMMES/PROJECTS
• Development Projects
• Private Funding Initiatives
• Public Private Partnership

MACHINERIES
• Planning – NDPC/ TWG/ IAPG
• Implementation – NAC/ NAWC
• Evaluation - OEC
**THE KEY PLAYERS**

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<th>CENTRAL AGENCIES</th>
<th>MINISTRIES</th>
<th>STATES</th>
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<tr>
<td>JPA</td>
<td>KKMM</td>
<td>MALAYSIA</td>
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<td>EPU</td>
<td>KBS</td>
<td>JAWI</td>
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<td>MAMPU</td>
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<td>KEDAH</td>
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<td>PULAU PINANG</td>
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<td>FUTA JAYA</td>
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**PILLARS OF MALAYSIA NATIONAL DEVELOPMENT**
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

SPECTRUM OF PROGRAMS AND PROJECTS

10TH MP

PROGRAMMES PROJECTS

- Airport
- Flood Mitigation
- Rural development
- Soil Investigation
- Feasibility study
- Research Studies
- Shop Lots
- Housing Estates
- Road
- Education
- Training
- HOSPITAL
- CULVERT
- DRAINAGE
- Colleges
- Landscape
- Sport Complex
- Schools
- Consultant
- ELECTRICITY
- HOUSING
- ICT
- Clinics
- Subways
- Mosque
- Bridge
- Universities
- Agropolitan
- Stadium
- People Centric
- Skill Development
- Procurement
- Poverty Eradication
- Electricity
- Shipyard
- High Impact
- Landscape
- Recreational Park
- Agriculture
- Education
- Landscape
- Communication tower
- Hostels
- Jetty
- Water Supply
- Broadband Infrastructures
- Shop Lots
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

PLANNING MACHINERY

CABINET (PRIME MINISTER)

NATIONAL DEVELOPMENT PLANNING COMMITTEE (CHIEF SECRETARY TO THE GOVERNMENT)

INTER AGENCY PLANNING GROUP & TECHNICAL WORKING GROUP

MINISTERIES / STATES

PARLIAMENT

PRIVATE SECTOR

ECONOMIC COUNCIL (PRIME MINISTER)

DISTRICT ACTION WORKING COMMITTEE (DISTRICT OFFICER)

MODUS OPERANDI
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

IMPLEMENTATION COORDINATION MACHINERY

NATIONAL ACTION COUNCIL (PRIME MINISTER)

STATE ACTION COUNCIL (MENTERI BESAR/CHIEF MINISTER)

NATIONAL ACTION WORKING COMMITTEE (CHIEF SECRETARY TO THE GOVERNMENT)

DISTRICT ACTION WORKING COMMITTEE (DISTRICT OFFICER)

OUTCOME EVALUATION COMMITTEE (ICU DEPUTY DIRECTOR GENERAL)

ACTION COMMITTEE OF THE MINISTRY (SECRETARY GENERAL)
To decide on the overall policies and implementation development strategies that are in line with Vision 2020;

To ensure the implementation of the National Action Plan and policies meet their objectives in line with NVP;

To evaluate the implementation strategies of development projects under the NVP; and

To coordinate development issues related to the environment.
To ensure all decisions of the National Action Council are effectively implemented;

To ensure the implementation of programs and projects implemented by the various ministries and agencies are in accordance with the objectives of the national plans and policies;

To identify and overcome the major constraints and limitations faced during the implementation stage of the development projects; and

To monitor, review and evaluate analytically development plans and policies and to come up with new procedures and systems in implementation, monitoring and evaluation.
To ensure that all decisions of the National Action Council and the National Action Working Committee be effectively carried out;

To coordinate the implementation of development programmes & projects under the Ministry;

To monitor and report the progress of project implementation to the Implementation Coordination Unit of the Prime Minister`s Department through PMS II; and

To monitor and evaluate the impact of project implementation under the ministry.
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

IMPLEMENTATION COORDINATION MACHINERY

ROLE OF STATE ACTION COUNCIL

1. To **ensure** all decisions of the National Action Council are effectively carried out;

2. To **streamline** and **expedite** the implementation of National Action Plan and policies at the state level; and

3. To **monitor** and **evaluate** the effectiveness of the government machinery in the implementation of National Action Plan and policies at the state level.
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

IMPLEMENTATION COORDINATION MACHINERY

1. To ensure all decisions of the State Action Council be effectively carried out;

2. To coordinate and monitor the implementation of the development programmes and projects at the state level; and

3. To evaluate the impact of programmes and projects implementation at the state level and recommend development policies and strategies to State Action Council.
To monitor and evaluate the impact of the implementation of development programmes and projects at the district/divisional level;

To identify problems of implementation that cannot be solved at the district/divisional level be brought up for attention of the State Action Council; and

To ensure target groups receive maximum benefits from projects implemented.
A platform to enable the planning, implementation, monitoring and evaluation of programs and projects funded by the Federal Government under the 5-year Malaysian Plan and Private Finance Initiative (PFI).
# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## SPP II BUSINESS PROCESS

<table>
<thead>
<tr>
<th>BUDGET</th>
<th>NOTICE OF CHANGE (NOC)</th>
<th>ON-SITE VERIFICATION</th>
<th>GIS</th>
<th>OUTCOME EVALUATION</th>
<th>SUPPORT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Annual development budget</td>
<td>• Changes in Project profile (budget, scope, location, etc)</td>
<td>• On site updating on projects’ progress report</td>
<td>• Project mapping</td>
<td>• Programmes</td>
<td>• Administration &amp; Maintenance</td>
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<tr>
<td>• Changes on project allocation (addition, deduction, Viremen)</td>
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<td>• Projects</td>
<td>• Maintenance of reference codes</td>
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<td>• Analysis &amp; Reports</td>
<td>• User ID</td>
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### ePERMOHONAN
- Application of programmes & projects by ministries
- Approval by EPU

### MONITORING MODULE

### REPORTS
- Physical Progress
- Financial Progress
- Specific Required Reports

## INTEGRATION

### SKALA
- Contract Administration & Information
- Technical Reports
- Implementation Issues

### eSPKB
- Payee Profile
- Payment Record
- Contractual Commitment

### GFMAS

### IMEX
- Status Reports on 10th MP
- Financial Performance Report – states & ministries
- Physical Performance Report
Central agencies as main stakeholder – design the business process and flow

Data ownership - ministries/agencies

ICU as the custodian of the data

Public Works Department – Responsible for physical projects
DATA TRANSACTION FLOW

1. Data entry at source

2. Data Bank at ICU

3. Data sharing and decision making at all level

PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

SPP II
PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

OPERATIONAL FUNCTION
- MONITORING
- BUDGET DISTRIBUTION
- NOTICE OF CHANGE
- PROJECT APPLICATION

MANAGERIAL FUNCTION
- OUTCOME EVALUATION
- GEOGRAPHIC INFORMATION SYSTEM
- REPORTING
PERFORMANCE OF 10TH MALAYSIA PLAN

- NOs OF PROJECT: 11,979
- COMPLETED PROJECTS: 7,639
- ALLOCATION: USD57.5B
- PHYSICAL: 10,396 (86%)
- NON-PHYSICAL: 1,583 (14%)
- ACHIVEMENT: 64% PROJECT COMPLETED
Challenges

1. Establishing a united Malaysian nation
2. Creating a psychologically liberated, secure, and developed Malaysian society
3. Fostering and developing a mature democratic society
4. Establishing a fully moral and ethical society
5. Establishing a matured, liberal and tolerant society
6. establishing a scientific and progressive society
7. establishing a fully caring society
8. ensuring an economically just society
9. establishing a prosperous society
# THE LAST MILE TO VISION 2020

## 11th Malaysian Plan: Strategic thrusts, focus areas and game changers

<table>
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<tr>
<th>Thrust</th>
<th>Focus Area</th>
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<tbody>
<tr>
<td>Enhancing inclusiveness towards an equitable society</td>
<td>Uplifting B40 households towards a middle class society</td>
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<td>Empowering communities for a productive and prosperous society</td>
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<td>Transforming rural areas to uplift wellbeing of rural communities</td>
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<td>Accelerating regional growth for better geographic balance</td>
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<td>Enhancing Bumiputera Economic Community (BEC) opportunities to increase wealth ownership</td>
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<tr>
<td>Improving wellbeing for all</td>
<td>Achieving universal access to quality healthcare</td>
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<td>Providing adequate and quality affordable housing to poor, lowand middle-income households</td>
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<td>Creating safer living environments for thriving communities</td>
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<td>Improving road safety and emergency services to reduce fatalities</td>
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<td>Enculturating the spirit of 1Malaysia to foster social cohesion and national unity</td>
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<td>Promoting sports for healthy living and unity</td>
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<tr>
<td>Accelerating human capital development for an advanced nation</td>
<td>Improving labour market efficiency to accelerate economic growth</td>
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<td>Transforming TVET to meet industry demand</td>
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<td>Strengthening lifelong learning for skills enhancement</td>
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<td>Improving the quality of education for better student outcomes and institutional excellence</td>
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<tr>
<td>Strengthening infrastructure to support economic expansion</td>
<td>Strengthening the enabling environment for green growth</td>
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<td>Adopting the sustainable consumption and production concept</td>
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<td>Conserving natural resources for present and future generations</td>
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<td>Strengthening resilience against climate change and natural disasters</td>
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<td>Building an integrated need-based transport system</td>
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<td>Unleashing growth of logistics and enhancing trade facilitation</td>
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<td>Improving coverage, quality and affordability of digital infrastructure</td>
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<td>Continuing the transition to a new water services industry framework</td>
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<td>Re-engineering economic growth for greater prosperity</td>
<td>Transforming services</td>
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<td>Energising manufacturing</td>
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<td>Modernising agriculture</td>
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<td>Transforming construction</td>
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<td>Growing dynamic SMEs</td>
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<td>Translating innovation to wealth</td>
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<td>Investing in competitive cities and regional economic corridors</td>
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<td>Unlocking the potential of productivity</td>
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*6 GAMES CHANGERS OUTLINED IN THE PLAN*
ICU’S ROLES IN NATIONAL DEVELOPMENT

IMPLEMENTATION COORDINATION UNIT, PRIME MINISTER’S DEPARTMENT

VISION

An Ideal And Effective Central Agency In Implementation And Monitoring The National Development

MISSION

A Central Agency That Drives the National Development Through Coordination, Monitoring, Evaluation and Implementation Of Policies, Programs and Projects With The Practice of Good Governance and Creative Work Culture, Innovative and Integrity
THE WAY FORWARD

ICU’S ROLES IN NATIONAL DEVELOPMENT

To ensure programs and projects are executed according to available resources and the end objective in mind, with extensive participation.

To monitor programs and projects implementation efficiently and effectively, with good governance.

To ensure optimum use of resources and compliance to existing rules and regulations.

To assess impact and outcome to ensure national development agenda and objectives are met.

To achieve the ultimate development objective of national unity with balanced physical and spiritual development.
THE CHALLENGES OF NATIONAL DEVELOPMENT

- Business Not As Usual
- Value For Money and Fit For Purpose
- Limited Resources For Unlimited Needs
- Games Revolution
- Perception vs Reality
- Anticipation vs Realization
- Output vs Outcome Orientation
- Disparity Issues
FULFILLING THE NATIONAL DEVELOPMENT AGENDA
THANK YOU
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