



# **NATIONAL DEVELOPMENT PLANNING PRACTICES IN MALAYSIA**

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# MALAYSIA AT A GLANCE

A Federation of **13 States** and 1 Federal Territory  
Land area of 329,847 km<sup>2</sup>

Population of 30.5 milion (2015):

- Malay 55.1%
- Chinese 23.7%
- Indian 7.2%
- Others 14.0%

Economic Stats:

- GDP Growth 6.0% (2014)
- Per Capita Income USD10,796 (2014)



# MALAYSIA NATIONAL DEVELOPMENT EFFORT



## THE FRAMEWORK

### VISION 2020

LONG TERM PLAN	NEW ECONOMIC POLICY		NATIONAL DEVELOPMENT POLICY		NATIONAL VISION POLICY		NEW ECONOMIC MODEL	
	1971-1990		1991-2000		2001-2010		2010-2020	
	Growth With Equity And Fostering National Unity		Accelerating Poverty Eradication And Reducing Social And Economic Imbalance		Resilient And Competitive Nation		High Income Nation	
MEDIUM TERM PLAN	1971-1975	2nd MP	1990-1995	6th MP	2001-2005	8th MP	2011-2015	10th MP
	1976-1980	3rd MP	1996-2000	7th MP	2006-2010	9th MP	2016-2020	11 <sup>th</sup> MP
	1981-1985	4th MP						
	1986-1990	5th MP						
SHORT TERM PLAN: ANNUAL BUDGETS								

MP: Malaysia Plan



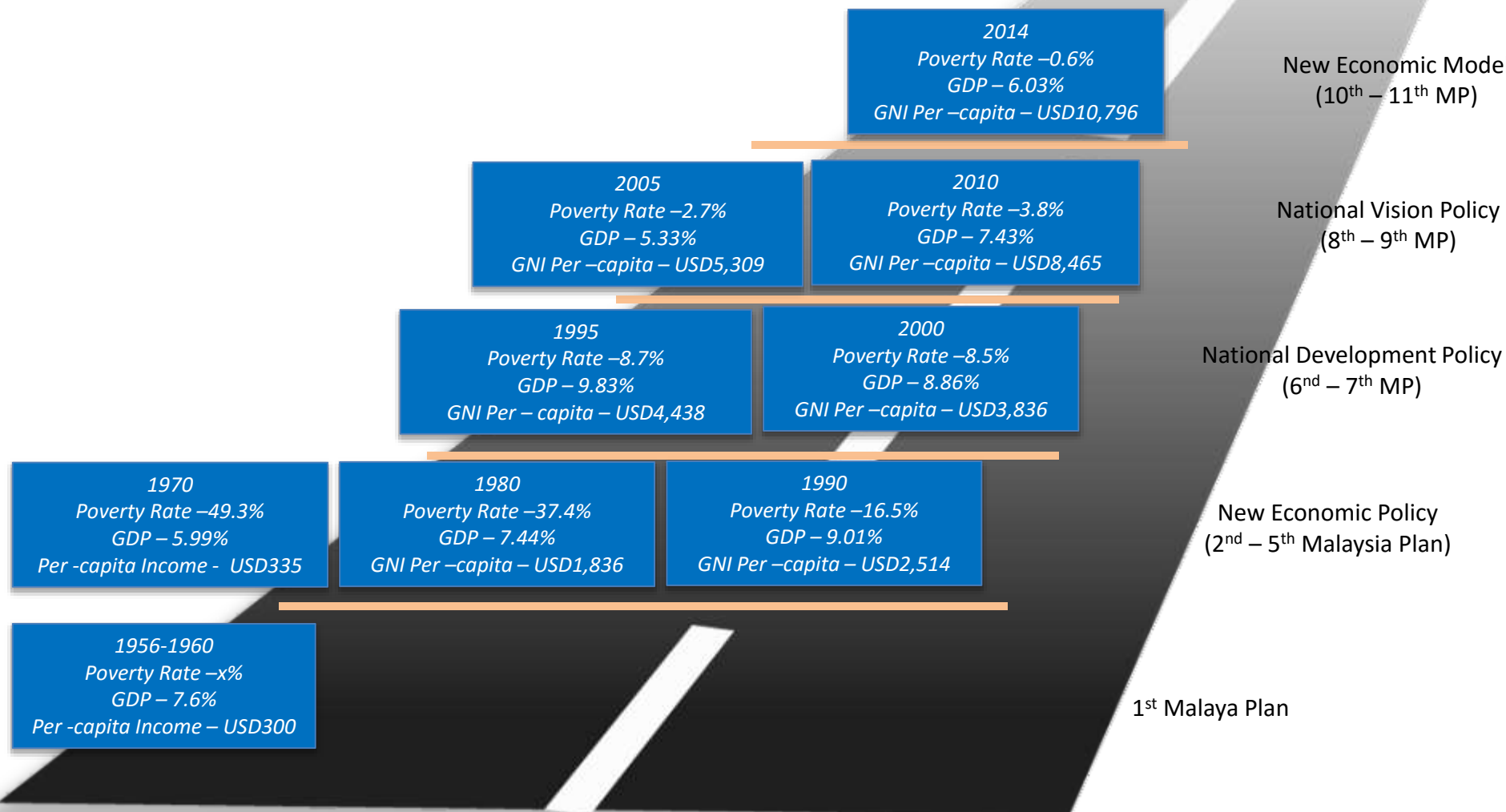
# MALAYSIA NATIONAL DEVELOPMENT EFFORT

## THE JOURNEY



## VISION 2020

2020 – High Income Nation  
GNI Per -capita – USD15,000



# MALAYSIA NATIONAL DEVELOPMENT EFFORT

## VISION 2020



1. Establish a united Malaysian nation with a sense of common and shared destiny

2. Develop Malaysian Society with faith and confidence in itself

3. Foster and develop a mature democratic society

4. Establish a fully moral and ethical society

5. Establish a matured liberal and tolerant society

6. Establish a scientific and progressive society

7. Establish a fully caring society and a caring culture

8. Ensure an economically just society

9. Establish a prosperous society, with an economy that is fully competitive, dynamic, robust & resilient

# MALAYSIA NATIONAL DEVELOPMENT EFFORT

## 10<sup>th</sup> MALAYSIA PLAN

The Prime Minister's Vision - Transforming Malaysia

The Four Pillars to achieve  
Vision 2020



*1Malaysia – People First, Performance Now*  
**Preservation and Enhancement of Unity in Diversity**

**Government  
Transformation  
Plan (GTP)**



**Effective Delivery of  
Government Services**

**Economic  
Transformation  
Programme (ETP)**



**New Economic Model**  
**A High Income, Inclusive  
And Sustainable Nation**



## 10<sup>th</sup> & 11<sup>th</sup> Malaysia Plan Roll-Out

Macroeconomic growth targets & expenditure allocation

**Implementation of Government's Development Programmes**

# MANAGEMENT CYCLE IN NATIONAL DEVELOPMENT



Carry into effect planned policies that are translated into programs and projects .



Systematic assessments addressing results of public policies, organizations, projects or programs that emphasize reliability and usefulness of findings to improve information and reduce uncertainty.

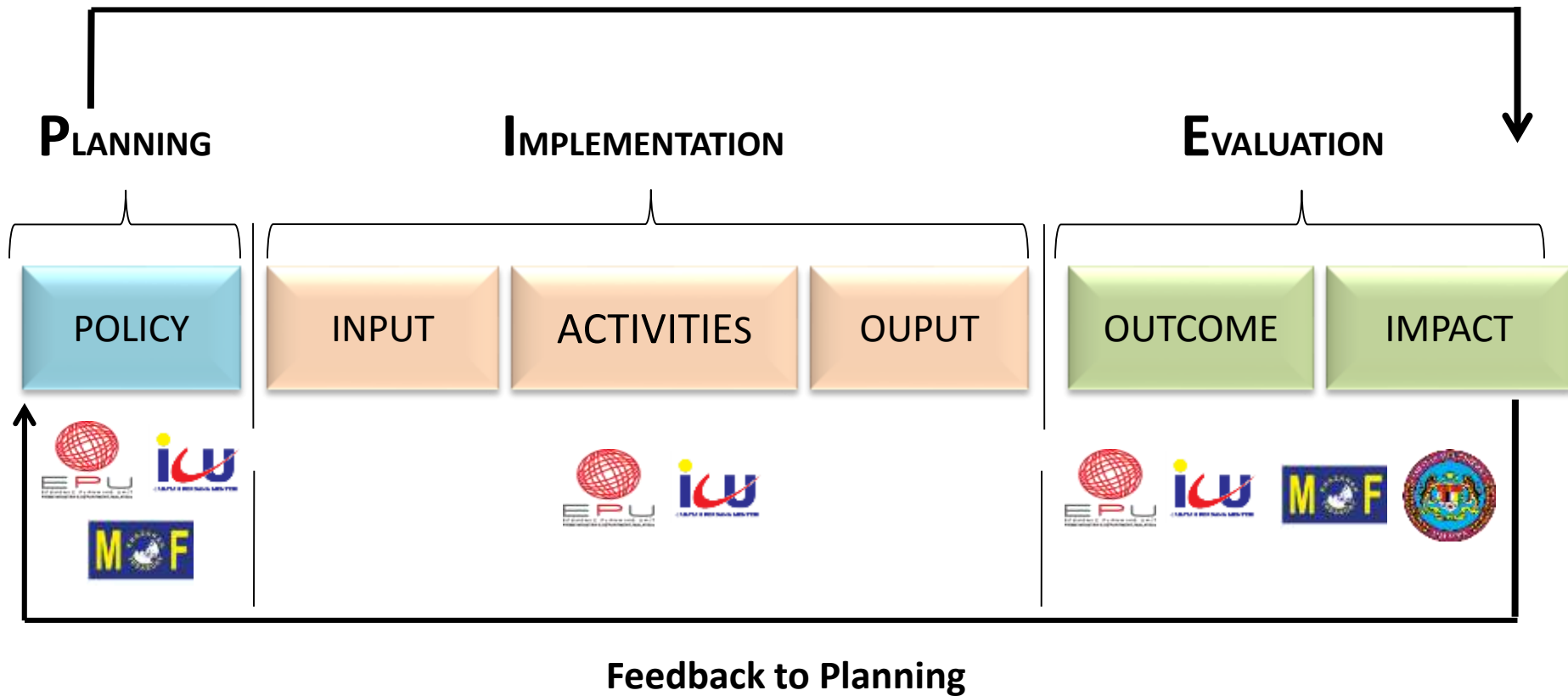


A deliberate, comprehensive time specific effort, initiated and sustained by the central government for the purpose of creating and maintaining conditions that will accelerate economic growth and social development in the country.



# MANAGEMENT CYCLE IN NATIONAL DEVELOPMENT

## Process Flow / Result Chain



# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT



## **PLAYERS**

- *Federal*
- *Ministries*
- *State*
- *District*

## **PROGRAMMES/ PROJECTS**

- *Development Projects*
- *Private Funding Initiatives*
- *Public Private Partnership*



## **SYSTEM**

- *Project Monitoring System (SPPII)*

## **MACHINERIES**

- *Planning – NDPC/ TWG/ IAPG*
- *Implementation – NAC/ NAWC*
- *Evaluation - OEC*

# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## THE KEY PLAYERS

### CENTRAL AGENCIES



### MINISTRIES



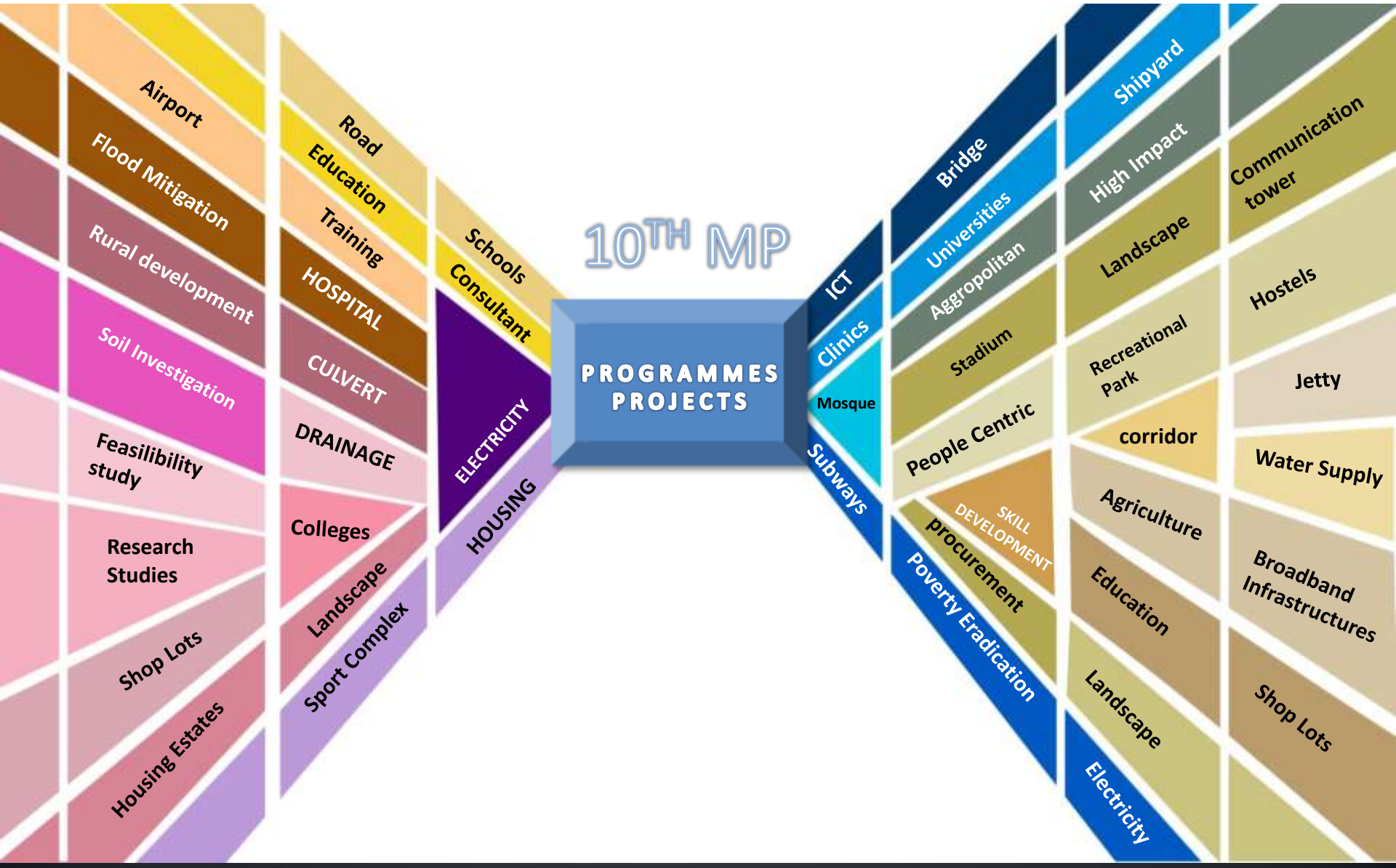
### STATES





# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

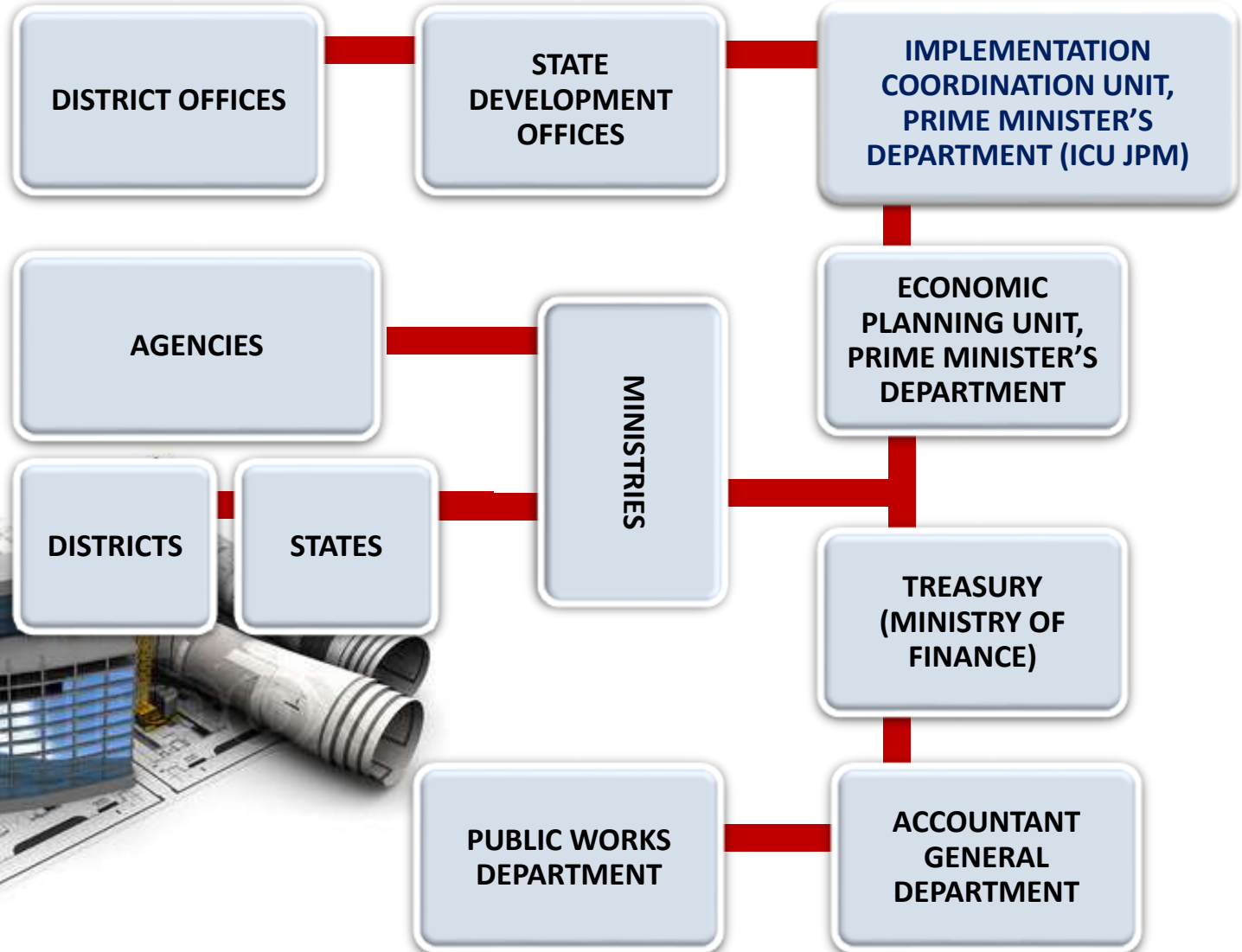
## SPECTRUM OF PROGRAMS AND PROJECTS





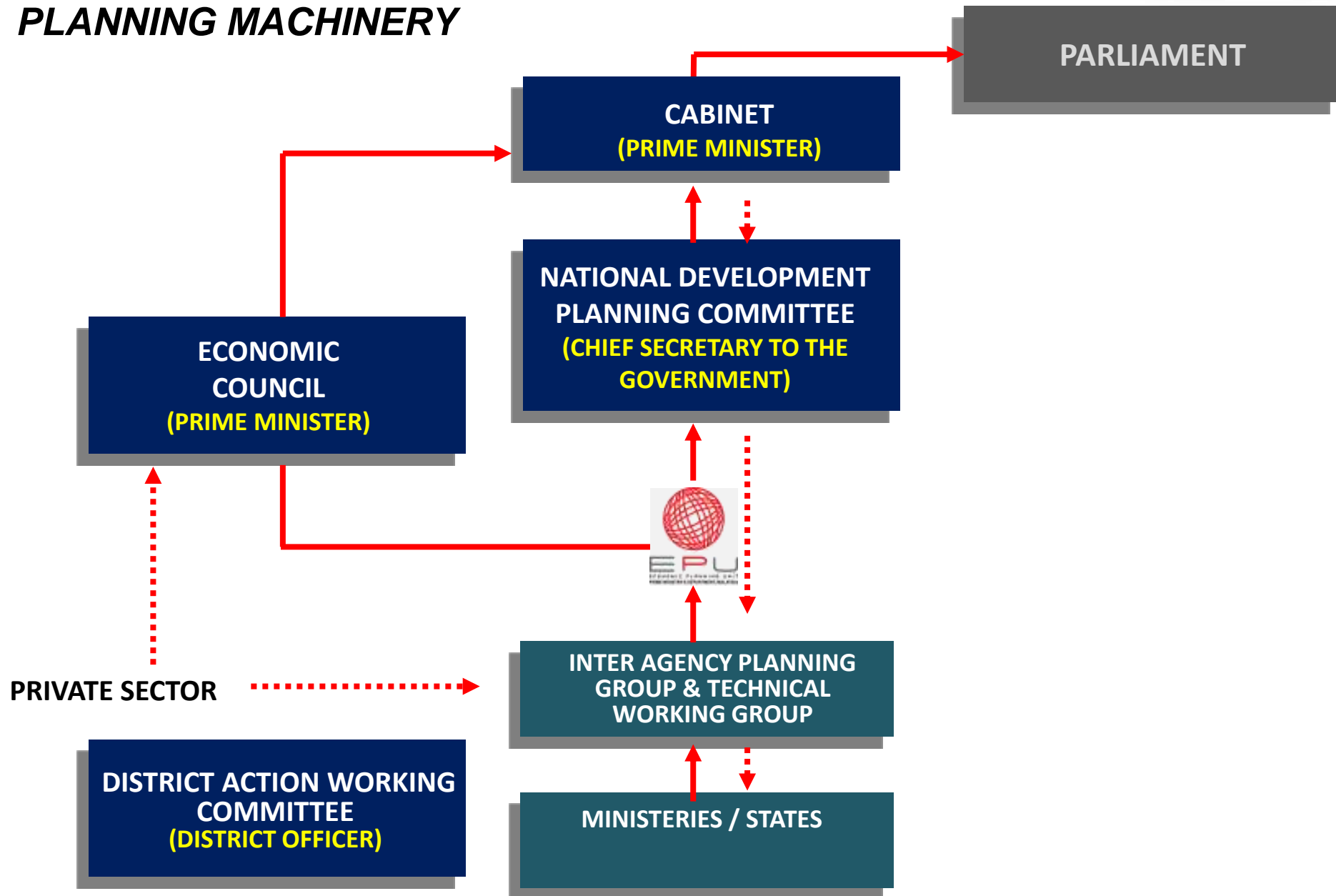
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graph TD; DO[DISTRICT OFFICES] --- SDO[STATE DEVELOPMENT OFFICES]; SDO --- ICU[IMPLEMENTATION COORDINATION UNIT, PRIME MINISTER'S DEPARTMENT (ICU JPM)]; ICU --- EPU[ECONOMIC PLANNING UNIT, PRIME MINISTER'S DEPARTMENT]; EPU --- TRE[TREASURY (MINISTRY OF FINANCE)]; TRE --- AGD[ACCOUNTANT GENERAL DEPARTMENT]; AGD --- PWD[PUBLIC WORKS DEPARTMENT]; PWD --- MIN[MINISTRIES]; MIN --- STATES[STATES]; MIN --- DISTRICTS[DISTRICTS]; DISTRICTS --- AGEN[AGENCIES]; AGEN --- DO;
```

The diagram illustrates the organizational structure of the Public Works Department. At the top level are **DISTRICT OFFICES**, which connect to **STATE DEVELOPMENT OFFICES**. These lead to the **IMPLEMENTATION COORDINATION UNIT, PRIME MINISTER'S DEPARTMENT (ICU JPM)**, followed by the **ECONOMIC PLANNING UNIT, PRIME MINISTER'S DEPARTMENT**, and then the **TREASURY (MINISTRY OF FINANCE)**. The **ACCOUNTANT GENERAL DEPARTMENT** is connected to the Treasury, which in turn connects to the **PUBLIC WORKS DEPARTMENT**. The **PUBLIC WORKS DEPARTMENT** is centrally located and connects to **MINISTRIES**. From **MINISTRIES**, the flow goes to **STATES** and **DISTRICTS**. **DISTRICTS** further connects to **AGENCIES**, which finally leads back to **DISTRICT OFFICES**.



# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## PLANNING MACHINERY



# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## IMPLEMENTATION COORDINATION MACHINERY





## IMPLEMENTATION COORDINATION MACHINERY

### ***ROLE OF THE NATIONAL ACTION COUNCIL***



To decide on the overall policies and implementation development strategies that are in line with Vision 2020;

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To ensure the implementation of the National Action Plan and policies meet their objectives in line with NVP;

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To evaluate the implementation strategies of development projects under the NVP; and

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To coordinate development issues related to the environment.



## IMPLEMENTATION COORDINATION MACHINERY

### ***ROLE OF THE NATIONAL ACTION WORKING COMMITTEE***

1

To ensure all decisions of the National Action Council are effectively implemented;

2

To ensure the implementation of programs and projects implemented by the various ministries and agencies are in accordance with the objectives of the national plans and policies;

3

To identify and overcome the major constraints and limitations faced during the implementation stage of the development projects; and

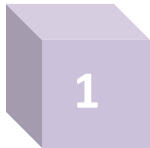
4

To monitor, review and evaluate analytically development plans and policies and to come up with new procedures and systems in implementation, monitoring and evaluation.



## IMPLEMENTATION COORDINATION MACHINERY

### ***ROLE OF ACTION COMMITTEE OF THE MINISTRY***



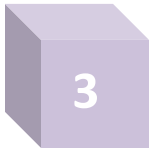
To ensure that all decisions of the National Action Council and the National Action Working Committee be effectively carried out;

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To coordinate the implementation of development programmes & projects under the Ministry;

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To monitor and report the progress of project implementation to the Implementation Coordination Unit of the Prime Minister's Department through PMS II; and

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To monitor and evaluate the impact of project implementation under the ministry.

## IMPLEMENTATION COORDINATION MACHINERY

### ***ROLE OF STATE ACTION COUNCIL***

**1**

To ensure all decisions of the National Action Council are effectively carried out;

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**2**

To streamline and expedite the implementation of National Action Plan and policies at the state level; and

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**3**

To monitor and evaluate the effectiveness of the government machinery in the implementation of National Action Plan and policies at the state level.

# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT



## ***IMPLEMENTATION COORDINATION MACHINERY***

**1**

**To ensure all decisions of the State Action Council be effectively carried out;**

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**2**

**To coordinate and monitor the implementation of the development programmes and projects at the state level; and**

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**3**

**To evaluate the impact of programmes and projects implementation at the state level and recommend development policies and strategies to State Action Council.**





## IMPLEMENTATION COORDINATION MACHINERY

### ***ROLE OF DISTRICT/DIVISIONAL WORKING COMMITTEE***

1

To monitor and evaluate the impact of the implementation of development programmes and projects at the district/divisional level;

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2

To identify problems of implementation that cannot be solved at the district/divisional level be brought up for attention of the State Action Council; and

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3

To ensure target groups receive maximum benefits from projects implemented.

# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## ***PROJECT MONITORING SYSTEM***





### ***SISTEM PEMANTAUAN PROJEK II (SPP II)***

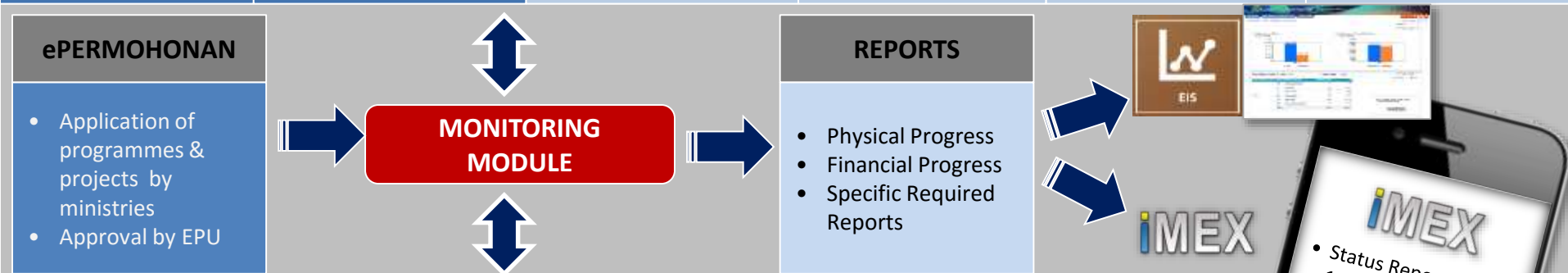


A platform to enable the planning, implementation, monitoring and evaluation of programs and projects funded by the Federal Government under the 5-year Malaysian Plan and Private Finance Initiative (PFI).

# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## SPP II BUSINESS PROCESS

BUDGET	NOTICE OF CHANGE (NOC)	ON-SITE VERIFICATION	GIS	OUTCOME EVALUATION	SUPPORT
<ul style="list-style-type: none"> <li>Annual development budget</li> <li>Changes on project allocation (addition, deduction, Virement)</li> </ul>	<ul style="list-style-type: none"> <li>Changes in Project profile (budget, scope, location, etc)</li> </ul>	<ul style="list-style-type: none"> <li>On site updating on projects' progress report</li> </ul>	<ul style="list-style-type: none"> <li>Project mapping</li> </ul>	<ul style="list-style-type: none"> <li>Programmes</li> <li>Projects</li> <li>Analysis &amp; Reports</li> </ul>	<ul style="list-style-type: none"> <li>Administration &amp; Maintenance</li> <li>Maintenance of reference codes</li> <li>User ID</li> </ul>
					



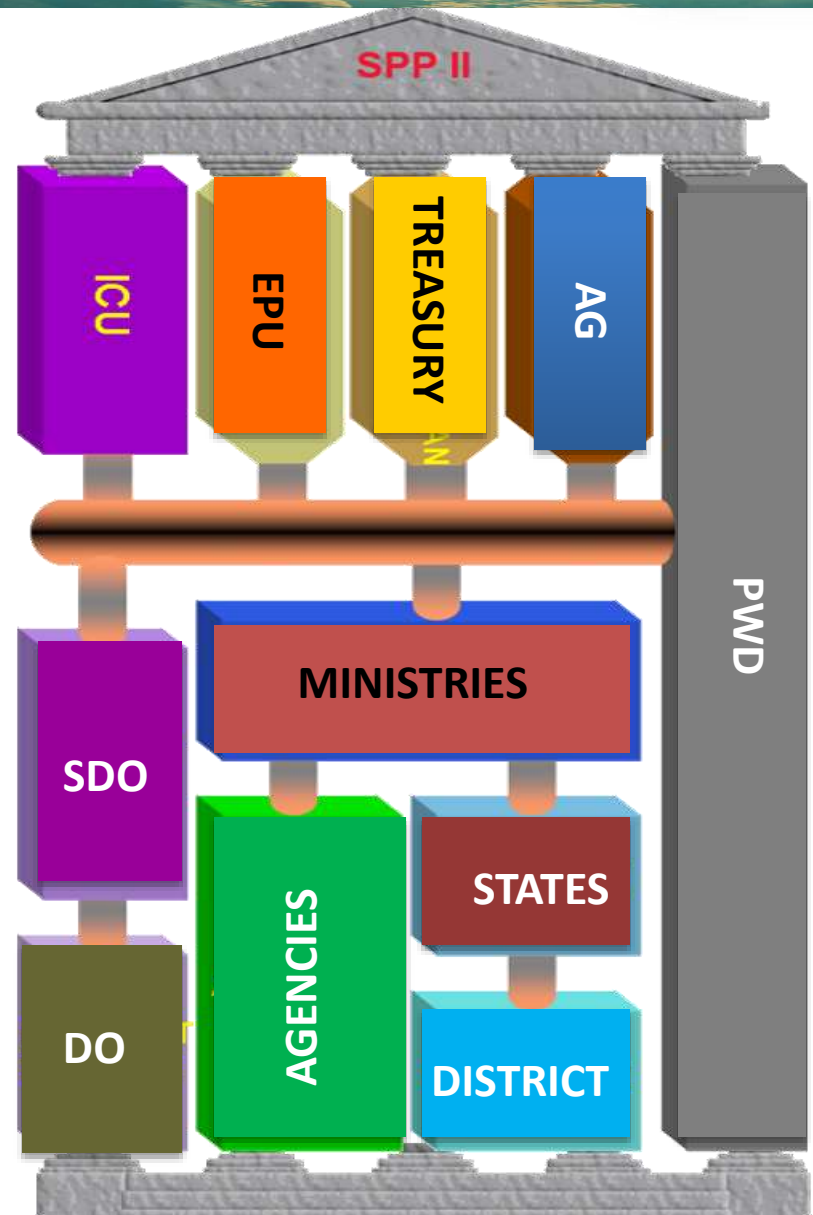
## INTEGRATION



# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## OWNERSHIP OF SPP II

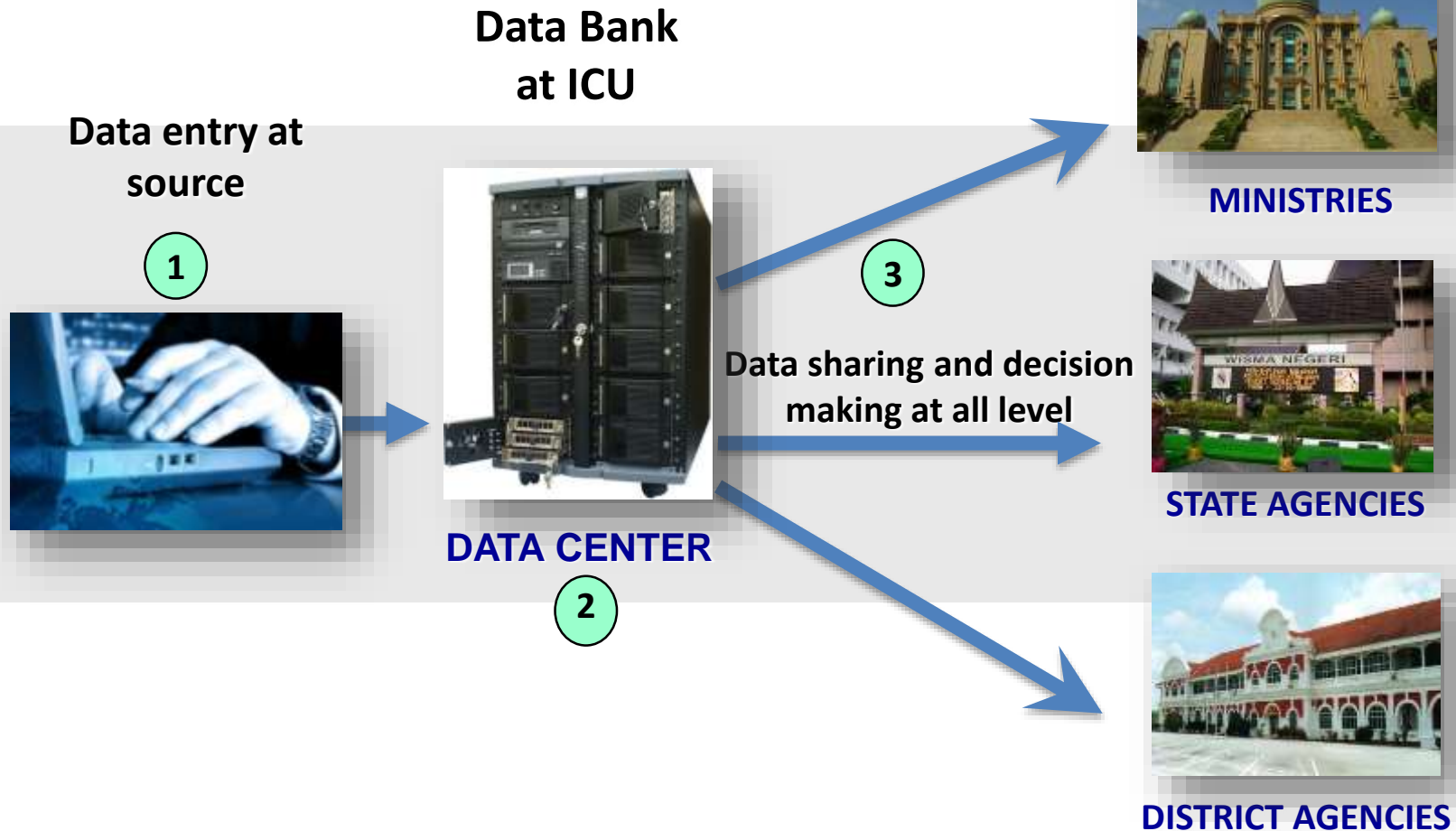
- Central agencies as main stakeholder – design the business process and flow
- Data ownership - ministries/agencies
- ICU as the custodian of the data
- Public Works Department – Responsible for physical projects



# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## SPP II

### DATA TRANSACTION FLOW





# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT



## OPERATIONAL FUNCTION

MONITORING

BUDGET DISTRIBUTION

NOTICE OF CHANGE

PROJECT APPLICATION



## MANAGERIAL FUNCTION

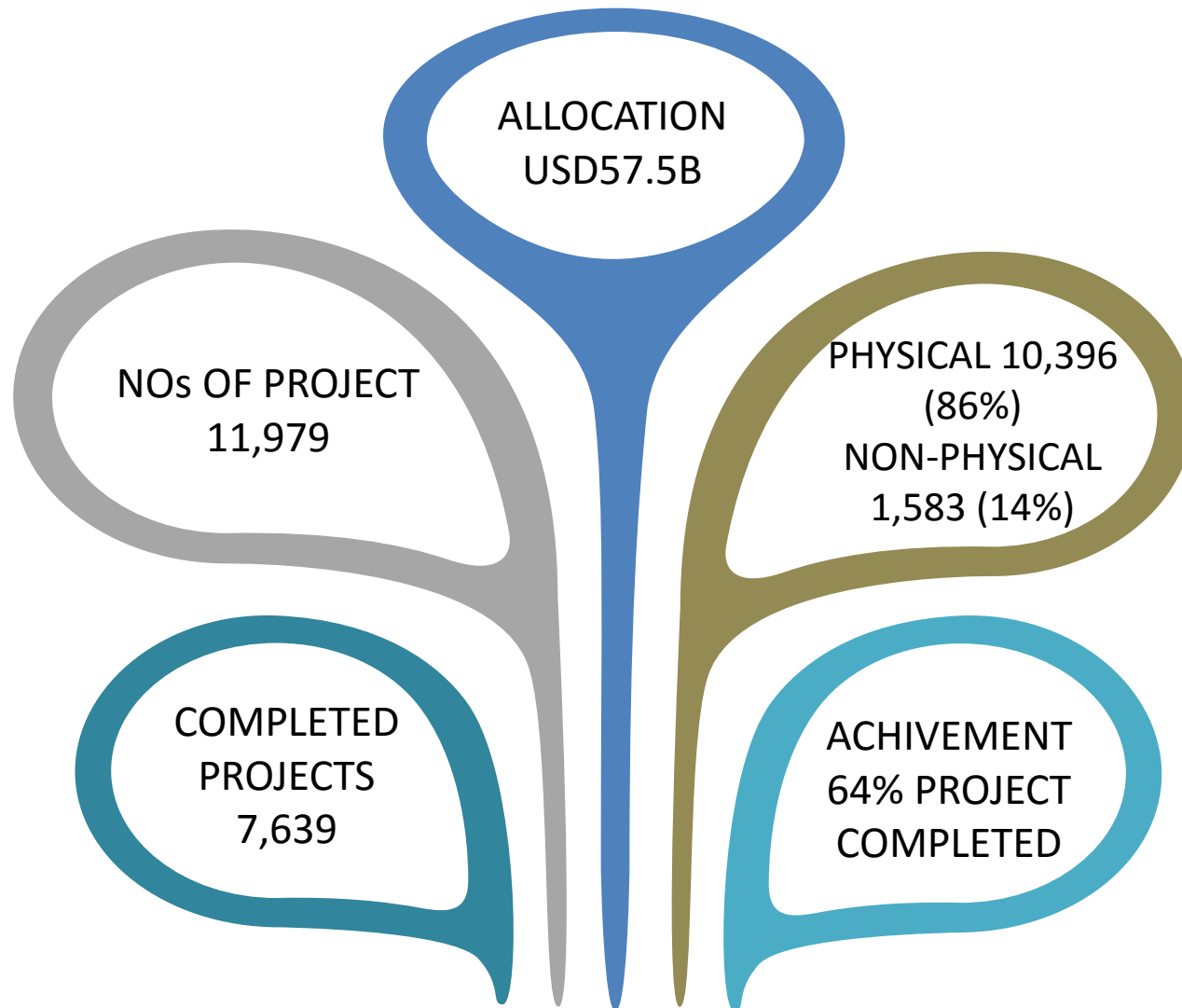
OUTCOME EVALUATION

GEOGRAPHIC  
INFORMATION SYSTEM

REPORTING

# PILLARS OF MALAYSIA NATIONAL DEVELOPMENT

## PERFORMANCE OF 10<sup>TH</sup> MALAYSIA PLAN



## *THE LAST MILE TO VISION 2020*

### Challenges

1. Establishing a united Malaysian nation
2. Creating a psychologically liberated, secure, and developed Malaysian society
3. Fostering and developing a mature democratic society
4. Establishing a fully moral and ethical society
5. Establishing a matured, liberal and tolerant society
6. establishing a scientific and progressive society
7. establishing a fully caring society
8. ensuring an economically just society
9. establishing a prosperous society



### THE LAST MILE TO VISION 2020

#### 11th Malaysian Plan : Strategic thrusts, focus areas and game changers

Thrust	Focus Area
Enhancing inclusiveness towards an equitable society	Uplifting B40 households towards a middle class society
	Empowering communities for a productive and prosperous society
	Transforming rural areas to uplift wellbeing of rural communities
	Accelerating regional growth for better geographic balance
	Enhancing Bumiputera Economic Community (BEC) opportunities to increase wealth ownership
Improving wellbeing for all	Achieving universal access to quality healthcare
	Providing adequate and quality affordable housing to poor, low and middle-income households
	Creating safer living environments for thriving communities
	Improving road safety and emergency services to reduce fatalities
	Enculturating the spirit of 1Malaysia to foster social cohesion and national unity
Accelerating human capital development for an advanced nation	Promoting sports for healthy living and unity
	Improving labour market efficiency to accelerate economic growth
	Transforming TVET to meet industry demand
	Strengthening lifelong learning for skills enhancement
Pursuing green growth for sustainability and resilience	Improving the quality of education for better student outcomes and institutional excellence
	Strengthening the enabling environment for green growth
	Adopting the sustainable consumption and production concept
	Conserving natural resources for present and future generations
Strengthening infrastructure to support economic expansion	Strengthening resilience against climate change and natural disasters
	Building an integrated need-based transport system
	Unleashing growth of logistics and enhancing trade facilitation
	Improving coverage, quality and affordability of digital infrastructure
Re-engineering economic growth for greater prosperity	Continuing the transition to a new water services industry framework
	Transforming services
	Energising manufacturing
	Modernising agriculture
	Transforming construction
	Growing dynamic SMEs
	Translating innovation to wealth
	Investing in competitive cities and regional economic corridors
	Unlocking the potential of productivity

**Game Changers**

SOURCES: EPU, CIMB RESEARCH

\* 6 GAMES CHANGERS OUTLINED IN THE PLAN



## ICU'S ROLES IN NATIONAL DEVELOPMENT

IMPLEMENTATION COORDINATION UNIT, PRIME MINISTER'S DEPARTMENT

### VISION

An Ideal And Effective  
Central Agency In  
**Implementation** And  
**Monitoring The National  
Development**

### MISSION

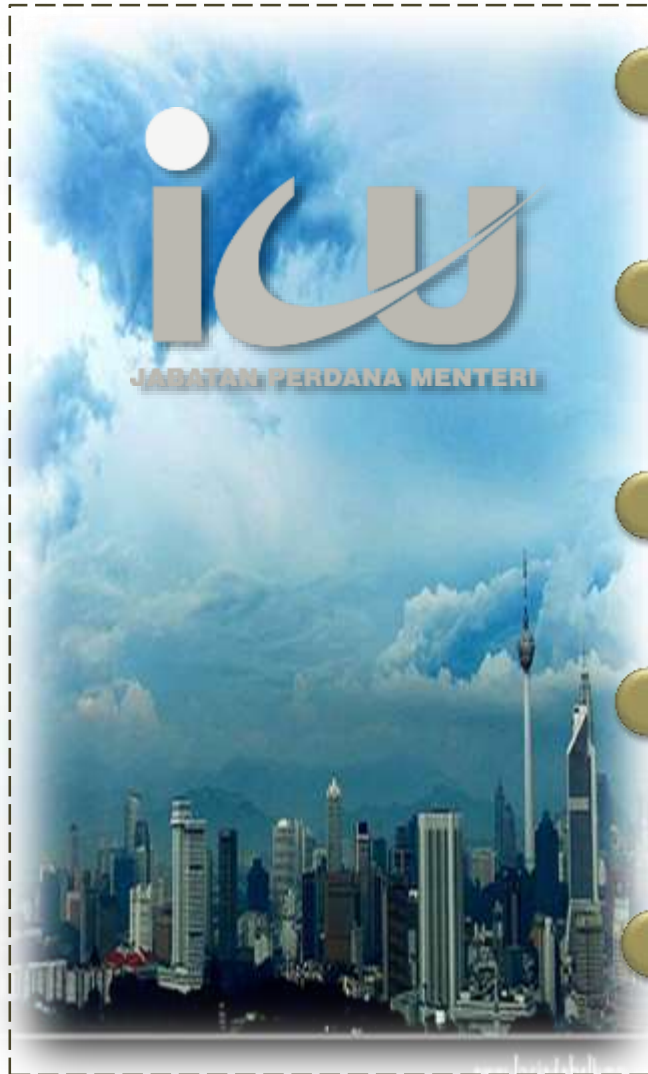
A **Central Agency** That  
Drives the National  
Development Through  
**Coordination, Monitoring,  
Evaluation** and  
**Implementation Of  
Policies, Programs and  
Projects** With The Practice  
of Good Governance and  
Creative Work Culture,  
Innovative and Integrity







## *ICU'S ROLES IN NATIONAL DEVELOPMENT*



To ensure programs and projects are executed according to available resources and the end objective in mind, with extensive participation

To monitor programs and projects implementation efficiently and effectively, with good governance

To ensure optimum use of resources and compliance to existing rules and regulations

To assess impact and outcome to ensure national development agenda and objectives are met

To achieve the ultimate development objective of national unity with balanced physical and spiritual development

# THE CHALLENGES OF NATIONAL DEVELOPMENT



- **Business Not As Usual**

- **Value For Money and Fit For Purpose**

- **Limited Resources For Unlimited Needs**

- **Games Revolution**

- **Perception vs Reality**

- **Anticipation vs Realization**

- **Output vs Outcome Orientation**

- **Disparity Issues**



# CONCLUSION



**PROJECTS  
DEVELOPMENT**

**SOCIAL  
DEVELOPMENT**

**FULFILLING THE NATIONAL DEVELOPMENT AGENDA**





# THANK YOU

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**icw**

JABATAN PERDANA MENTERI